

School self-evaluation form for improvement planning A resource for schools 2017-2018

## Introduction

## School self-evaluation

Dubai Schools Inspection Bureau (DSIB) recognises the importance of self-evaluation as an essential part of schools' ongoing cycle of review and improvement planning. The self-evaluation form (SEF) is an important tool in this cycle. It helps schools to measure how well they are doing in different areas, leading to an overall evaluation of the quality of education. The SEF should be a working document used by school leaders and governors to inform them of their school's improvement.

In line with international good practice in school inspections, DSIB places firm emphasis on the need for all schools to be familiar and confident with the processes of self-evaluation and improvement planning. DSIB has updated the SEF for 2017-18. It includes supporting documents and is aligned to the elements of the framework. All schools should familiarise themselves with the inspection framework, the revised school SEF and the supporting documents. DSIB expects schools to work in partnership with inspectors to bring about improvements.

After nine years of inspections in Dubai, schools are well placed to use the information from previous inspections and their own evaluations to plan for the future. DSIB requires all schools to submit a SEF and a school improvement plan (SIP) 14 calendar days prior to the school inspection. This information should be aligned to the performance standards and performance indicators in the framework.

Inspectors will use the SEF and the SIP provided by each school as starting-points for their work. They will focus on the accuracy of the self-evaluation using the data and information that the school has provided, and begin to evaluate it against the framework. During the inspection, inspectors will work with school leaders to determine each school's priorities for further improvement.

A suggested number of words to be used by schools in their responses is provided in the SEF. It is expected that schools will provide succinct bullet points which contain phase-specific detail on each element, with appropriate evidence to support their evaluations. The information should be an evaluation (not a narrative description) of the impact of the school's work in relation to improving outcomes for students.

For the 2017-18 academic year, schools must complete the DSIB SEF as found in the school's KHDA electronic document, as well as the supplement information regarding the National Agenda, social studies, innovation, Emirati students, moral education, reading literacy and SEND. These must be submitted electronically to DSIB at least 14 calendar days before the school's inspection visit.

## School self-evaluation for improvement planning - A resource for schools

Schools will use this resource to align their self-evaluation to the performance indicators as detailed in UAE School Inspection Framework. Following the self-evaluation process, schools should submit their completed forms electronically.

The diagrams outline the continuous process of school self-evaluation and school improvement planning. It is expected that school leaders will involve staff and stakeholders in these processes. Inspection will include an analysis of the school's response to its self-evaluation process in its school improvement planning (SIP) document.

## Self-evaluation cycle



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## Self-Evaluation Cycle

REVIEW

## REVIEW - HOW ARE WE DOING?

- School self-evaluation and improvement planning need to be based upon an agreed cycle of activities.
- Typically this will start at the end of the school year with a review of that year's performance.
- This involves the school considering its impact on students' outcomes, for each of the performance standards in the UAE School Inspection Framework.
- Most schools seek the opinions of students, teachers, parents and the governing board to ensure that the views of stakeholders influence decision-making.


## REVIEW EVIDENCE - HOW DO WE KNOW?

- There is a range of evidence to inform a school about how well it is doing. This includes: - quantitative data (numerical) including attainment and progress data and international benchmark test data, CAT 4, data from the monitoring of the schools' operations and teacher performance.
- qualitative data (views, opinions and survey results), students' work, accreditation and previous inspection information.
- This evidence identifies strengths and areas for improvement in terms of all students' performance.
- It is important that all judgements made by the school are based on the impact of its actions on all student outcomes.
- Use the evidence to write evaluative bullet points for each element, based on the brief descriptors in the UAE School Inspection Framework. Use these to justify your judgements.


## REFLECT - HOW WELL SHOULD WE BE DOING?

- The vision, values and aims which are the school's promises to parents, are an important foci, to determine how a school well it is doing and in what areas it could improve.
- It should also compare its performance information with similar schools, locally and internationally.
- Reflective statements should be evaluative and provide guidance for the next steps in improvement.


## REACT- WHAT WILL WE DO TO IMPROVE?

## REFLECTTT

REACT

- This stage is about prioritising the areas in need of improvement.
- It is important to decide, as a school team, which actions will best bring about the desired changes.
- The school needs to be clear about what it expects to see if its actions have been successful.
- Long-term improvement plans based on the areas for improvement can guide a school through this process. These should contain measurable success criteria and timescales.

School improvement planning (SIP) - What do we need to do?



## Establish actions from your self-evaluation process-React

- Devise key actions to bring about improvement from self-evaluation. Remember the school cannot do everything at once. The school might have limited resources; people, time, skills, and materials.
- To ensure that change is managed effectively, include key personnel in the process so that initiatives are embedded in practice.
- Actions are flexible and can change. They can have different starting and end points.



## Set objectives and success criteria for each action

- Objectives are important because they: give clarity of purpose; establish key tasks; provide guidelines for development, and set targets for performance through clear and measurable success criteria.
- Objectives should indicate the results required and be precise, realistic and measurable.
- Objectives should take into account the proportion of students who should be at an improved level. Schools should use the quantitative terminology found in the UAE School Inspection Framework to help with this. For example: 'The majority (50-60\%) of phase 2 students will perform above international expectations in vocabulary questions in international benchmark tests during this year'.



## Set time-scales, resources required, responsibilities for each action

- What are the time-scales for each action? How often will the school review the effect of each action?
- What will be the cost for each action? Will staff development be needed?

Will other resources be required?

- Who will be responsible for each action's overall implementation?



## Monitor progress and review success

- At prescribed times, there should be regular and rigorous monitoring of progress.
- The review asks: ‘Where are we now?’, 'Where were we successful?', 'Where do we go to next?'
- Monitoring is about ensuring accountability; and all members of the learning community have a role in ensuring the school is held to account.
- The school's SEF document guides schools in this process.


## Set clear and realistic targets for further improvements

- At the end of the review, set new targets that are clear and realistic for further school improvements.
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# PERFORMANCE STANDARD 1: <br> <br> Students' achievement 

 <br> <br> Students' achievement}

| KEY SUBJECTS: <br> Islamic Education, Arabic as a first language, Arabic as an additional language, language of instruction <br> (where relevant), English, mathematics and science |
| :--- |
| PERFORMANCE INDICATOR 1.1: Attainment |
| Elements |

## Elements

### 1.1.1 Attainment as measured against authorised and licensed curriculum standards <br> 1.1.2 Attainment as measured against national and appropriate international standards <br> 1.1.3 Knowledge, skills and understanding, especially in the key subjects <br> 1.1.4 Trends in attainment over time <br> Attainment: The curriculum standards that students have reached, usually described by using numbers, letters or adjectives

Schools should use these statements to help inform their evaluation for each key subject.
1.1.1 'Analyse the data from any relevant internal formative or summative assessment for each phase. Evaluate the analysis using the framework quality descriptors for this element.'
1.1.2 'Analyse the data from any relevant external assessment for each phase. Evaluate the analysis using the framework quality descriptors for this element.'
1.1.3 'Describe the levels of knowledge, skills and understanding observed in lessons. Compare these with curriculum and international expectations and evaluate these using the framework quality descriptors for this element.'
1.1.4 'Analyse the trends of any changes in the assessment data over the past three years, for each phase. Evaluate these using the framework quality descriptors for this element.'

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PERFORMANCE INDICATOR 1.2: Progress

## Elements

### 1.2.1 Progress of students, including those with special educational needs, against their starting points and over time

### 1.2.2 Progress in lessons

1.2.3 Progress of different groups of students

Progress: Changes in students' knowledge, skills and understanding, measured against a starting point and/or against a learning objective, and sustained over a period of time (such as a lesson, unit of work, term, year of phase of schooling).

Schools should use these statements to help inform their evaluation for each key subject.
1.2.1 'Define 'expected progress' in each subject in each phase. Analyse the data from internal assessments and evaluate the data using the quality descriptors for this element.'
1.2.2 'Analyse evidence from work scrutiny and from formal lesson observations. Evaluate this evidence using the quality descriptors for this element.'
1.2.3 'Produce evaluative evidence to support your judgement for each group of students you have identified.'

- For each key subject, use the following pages to make judgements and provide summaries of attainment and progress.
- Identify any differences between phases or specific groups of students.
- Your commentaries should provide evidence to support your judgements and be evaluative rather than descriptive. Please keep to the prescribed word count.
- Relate your evaluations to the framework elements. Ensure sources of data are evidenced. You should use
the data sheets from the Assessment Information tab. Provide all attainment and progress evidence to DSIB using the assessment evidence tab.

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## ISLAMIC EDUCATION

| Use the drop-down menu to select your judgements for the phase(s) in your school |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  | Phase 1 | Phase 2 | Phase 3 | Phase 4 |
| 1.1 Attainment | --Select-- | --Select-- | --Select-- | --Select-- |
| 1.2 Progress | --Select-- | --Select-- | --Select-- | --Select-- |


| 1.1 Attainment | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 120 words per phase, with supporting evidence) | Clicks here to enter text. |
| Click here to enter text. |  |


| 1.2 Progress | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 120 words per phase, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |

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## ARABIC AS A FIRST LANGUAGE

| Use the drop-down menu to select your judgements for the phase(s) in your school |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  | Phase 1 | Phase 2 | Phase 3 | Phase 4 |
| 1.1 Attainment | --Select-- | --Select-- | --Select-- | --Select-- |
| 1.2 Progress | --Select-- | --Select-- | --Select-- | --Select-- |


| 1.1 Attainment | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 120 words per phase, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |


| 1.2 Progress | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 120 words per phase, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |

# ARABIC AS AN ADDITIONAL LANGUAGE 

| Use the drop-down menu to select your judgements for the phase(s) in your school |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  | Phase 1 | Phase 2 | Phase 3 | Phase 4 |
| 1.1 Attainment | --Select-- | --Select-- | --Select-- | --Select-- |
| 1.2 Progress | --Select-- | --Select-- | --Select-- | --Select-- |


| 1.1 Attainment | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 120 words per phase, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |


| 1.2 Progress | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 120 words per phase, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |

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## LANGUAGE OF INSTRUCTION

| Use the drop-down menu to select your judgements for the phase(s) in your school |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  | Phase 1 | Phase 2 | Phase 3 | Phase 4 |
| 1.1 Attainment | --Select-- | --Select-- | --Select-- | --Select-- |
| 1.2 Progress | --Select-- | --Select-- | --Select-- | --Select-- |

1.1 Attainment
Use the evidence to write evaluative bullet points for each element, based on the
brief descriptors in the UAE School Inspection Framework. Use these to justify your
judgements.
(Word Guide: no more than 120 words per phase, with supporting evidence)
(Word Guide: no more than 120 words per phase, with supporting evidence)

Click here to enter text.

## Evidence source

Click here to enter text.

| 1.2 Progress | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 120 words per phase, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |

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## ENGLISH

| Use the drop-down menu to select your judgements for the phase(s) in your school |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Phase 1 | Phase 2 | Phase 3 | Phase 4 |
| 1.1 Attainment | --Select-- | --Select-- | --Select-- | --Select-- |
| 1.2 Progress | --Select-- | --Select-- | --Select-- | --Select-- |


| 1.1 Attainment | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 120 words per phase, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |


| 1.2 Progress | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 120 words per phase, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |

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## MATHEMATICS

| Use the drop-down menu to select your judgements for the phase(s) in your school |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  | Phase 1 | Phase 2 | Phase 3 | Phase 4 |
| 1.1 Attainment | --Select-- | --Select-- | --Select-- | --Select-- |
| 1.2 Progress | --Select-- | --Select-- | --Select-- | --Select-- |


| 1.1 Attainment | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 120 words per phase, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |


| 1.2 Progress | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 120 words per phase, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |

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## SCIENCE

| Use the drop-down menu to select your judgements for the phase(s) in your school |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Phase 1 | Phase 2 | Phase 3 | Phase 4 |
| 1.1 Attainment | --Select-- | --Select-- | --Select-- | --Select-- |
| 1.2 Progress | --Select-- | --Select-- | --Select-- | --Select-- |


| 1.1 Attainment | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 120 words per phase, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |


| 1.2 Progress | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 120 words per phase, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |

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## PERFORMANCE INDICATOR 1.3: Learning skills

## Elements

### 1.3.1 Students' engagement in and responsibility for their own learning

1.3.2 Students' interactions, collaboration and communication skills
1.3.3 Application of learning to the real world and making connections between areas of learning
1.3.4 Innovation, enterprise, enquiry, research, critical thinking, problem solving and use of learning technologies

- Use the following tables to provide bullet point summaries of the key elements of students' learning skills, across all subjects, by phase. Identify any difference in quality between phases and subjects as appropriate.
- Provide clear and concise evidence using no more than 120 words.
- Relate your evaluation to the elements detailed above.

| Use the drop-down menu to select your judgements for the phase(s) in your school |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Phase 1 | Phase 2 | Phase 3 | Phase 4 |
| 1.3 Learning skills | --Select-- | --Select-- | --Select-- | --Select-- |


| 1.3 Learning skills | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 120 words, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |

## PERFORMANCE STANDARD 2:

## Students' personal and social development, and their innovation skills

| Performance indicators |  |  |  |
| :---: | :---: | :---: | :---: |
| 2.1 Personal Development |  | 2.2 Understanding of Islamic values and awareness of Emirati and world cultures | 2.3 Social responsibility and innovation skills |
| Elements |  | Elements | Elements |
| 2.1.1 Attitudes <br> 2.1.2 Behaviour <br> 2.1.3 Relationships <br> 2.1.4 Adoption of safe and healthy lifestyles <br> 2.1.5 Attendance and punctuality |  | 2.2.1 Students' appreciation of the role and values of Islam in UAE society <br> 2.2.2 Respect for the heritage and culture of the UAE <br> 2.2.3 Understanding and appreciation of their own and other world cultures | 2.3.1 Community involvement, volunteering and social contribution. <br> 2.3.2 Work ethic, innovation, enterprise and entrepreneurship <br> 2.3.3 Environmental awareness and action |
| - Use the following page to provide bullet point summaries of your students' personal and social responsibility by phase. <br> - Identify any differences between phases or specific groups of students, including any differences with Emirati students, in these performance indicators. Provide clear and concise evidence using no more than 120 words for each performance indicator. <br> - Use the evidence to write evaluative bullet points for each element, based on the brief descriptors in the UAE School Inspection Framework. Use these to justify your judgements. |  |  |  |

# Students' personal and social development, and their innovation skills 

| Use the drop-down menu to select your judgements for the phase(s) in your school |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :---: |
|  | Phase 1 | Phase 2 | Phase 3 | Phase 4 |  |
| 2.1 Personal development | -- Select-- | --Select-- | --Select-- | --Select-- |  |
| 2.2 Understanding of Islamic values and <br> awareness of Emirati and world cultures | --Select-- | --Select-- | --Select-- | --Select-- |  |
| 2.3 Social responsibility and innovation skills | --Select-- | --Select-- | --Select-- | --Select-- |  |


| 2.1 Personal development | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the brief <br> descriptors in the UAE School Inspection Framework. Use these to justify your judgements. <br> (Word Guide: no more than 120 words, with supporting evidence) | text. |
| Click here to enter text. |  |


| 2.2 Understanding of Islamic values and awareness of Emirati and world |  |
| :--- | :--- |
| cultures | Evidence source |
| Use the evidence to write evaluative bullet points for each element, based on the brief <br> descriptors in the UAE School Inspection Framework. Use these to justify your judgements. <br> (Word Guide: no more than 120 words, with supporting evidence) | text. |
| Click here to enter |  |


| 2.3 Social responsibility and innovation skills | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the brief <br> descriptors in the UAE School Inspection Framework. Use these to justify your judgements. <br> (Word Guide: no more than 120 words, with supporting evidence) | Click here to enter <br> text. <br> Click here to enter text. |

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## PERFORMANCE STANDARD 3:

## Teaching and assessment

| Performance indicators |  |  |  |
| :--- | :--- | :--- | :--- |
|  | 3.1 Teaching for effective learning |  | 3.2 Assessment |

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## Teaching and assessment

| Use the drop-down menu to select your judgements for the phase(s) in your school |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Phase 1 | Phase 2 | Phase 3 | Phase 4 |
| 3.1 Teaching for effective learning | --Select-- | --Select-- | --Select-- | --Select-- |
| 3.2 Assessment | --Select-- | --Select-- | --Select-- | --Select-- |


| 3.1 Teaching for effective learning | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 140 words, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |


| 3.2 Assessment | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 140 words, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |

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## PERFORMANCE STANDARD 4:

Curriculum

| Performance indicators |  |  |
| :---: | :---: | :---: |
|  | 1 Curriculum design and implementation | 4.2 Curriculum Adaptation |
|  | Elements | Elements |
| 4.1.1 4.1 4.1 4.1 4.1. | Rationale, balance and compliance <br> Continuity and progression <br> Curricular choices <br> Cross-curricular links <br> Review and development | 4.2.1 Modification of curriculum to meet the needs of all groups of students <br> 4.2.2 Enhancement, enterprise and innovation <br> 4.2.3 Links with Emirati culture and UAE society |
| Curriculum: Everything the school deliberately organises for students to experience. <br> - Use the following page to provide summaries of the quality of the curriculum in each phase of your school. Also, explain how the curriculum meets the needs of all students, including any Emirati students. <br> - Identify any differences in quality between phases. Provide clear and concise evidence using no more than 140 words for each performance indicator. <br> - Use the evidence to write evaluative bullet points for each element, based on the brief descriptors in the UAE School Inspection Framework. Use these to justify your judgements. |  |  |

## Curriculum

| Use the drop-down menu to select your judgements for the phase(s) in your school |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Phase 1 | Phase 2 | Phase 3 | Phase 4 |  |
| 4.1 Curriculum design and implementation | --Select-- | --Select-- | --Select-- | --Select-- |  |
| 4.2 Curriculum adaptation | --Select-- | --Select-- | --Select-- | --Select-- |  |


| 4.1 Curriculum design and implementation | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 140 words, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |


| 4.2 Curriculum adaptation | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 140 words, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |

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## PERFORMANCE STANDARD 5:

The protection, care, guidance and support of students


| The protection, care, guidance and support of students |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :---: |
| Use the drop-down menu to select your judgements for the phase(s) in your school |  |  |  |  |  |
|  | Phase 1 | Phase 2 | Phase 3 | Phase 4 |  |
| 5.1 Health and safety, including <br> arrangements for child protection/ <br> safeguarding | $--S e l e c t--$ | - -Select-- | - -Select-- | --Select-- |  |
| 5.2 Care and support |  |  |  |  |  |


| 5.1 Health and safety, including arrangements for child protection/ |
| :--- | :--- |
| safeguarding | Evidence source | Use the evidence to write evaluative bullet points for each element, based on the |
| :--- |
| brief descriptors in the UAE School Inspection Framework. Use these to justify your |
| judgements. |
| (Word Guide: no more than 120 words, with supporting evidence) |
| Click here to enter text. |


| 5.2 Care and support | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the <br> brief descriptors in the UAE School Inspection Framework. Use these to justify your <br> judgements. <br> (Word Guide: no more than 120 words, with supporting evidence) | Click here to enter text. |
| Click here to enter text. |  |

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PERFORMANCE STANDARD 6:
Leadership and management

| Performance indicators |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 6.1 The effectiveness of leadership | 6.2 Self-evaluation and improvement planning | 6.3 Partnerships with parents and the community | 6.4 Governance | 6.5 Management, staffing, facilities and resources |
| Elements | Elements | Elements | Elements | Elements |
| 6.1.1 Vision and <br> direction <br> 6.1.2 Educational leadership <br> 6.1.3 Relationships and communication <br> 6.1.4 Capacity to innovate and improve <br> 6.1.5 Impact on and accountability for school performance and standards | 6.2.1 Processes for school selfevaluation <br> 6.2.2 Monitoring and evaluation of teaching and learning in relation to student achievements <br> 6.2.3 The processes and impact of school improvement planning <br> 6.2.4 Improvement over time | 6.3.1 Parental involvement <br> 6.3.2 Communication <br> 6.3.3 Reporting <br> 6.3.4 Community, national and relevant international partnerships | 6.4.1 Involvement of <br> parents and <br> other <br> stakeholders <br> and impact on <br> decision <br> making <br> 6.4.2 Ensuring accountability for the <br> school's actions and outcomes <br> 6.4.3 Influence on and responsibility for the school's performance | 6.5.1 Management of the day-to-day life of the school <br> 6.5.2 Sufficiency, deployment and development of suitably qualified staff to optimize student achievements <br> 6.5.3 Appropriateness of the premises and learning environment to promote student achievements <br> 6.5.4 The relevance and range of resources for effective teaching and learning |

- Use the following page to provide bullet point summaries of the quality of your school's leadership, self-evaluation and improvement planning, the partnership the school has with parents and the community, its governance and its management, staffing, facilities and resources.
- This section is not related to phases but the whole school. Provide clear and concise evidence using no more than 140 words for each performance indicator.
- Use the evidence to write evaluative bullet points for each element, based on the brief descriptors in the UAE School Inspection Framework. Use these to justify your judgements.


## Leadership and management

| Use the drop-down menu to select your judgements for your school |  |
| :--- | :--- |
| Performance indicators | Overall |
| 6.1 The effectiveness of leadership | --Select-- |
| 6.2 Self-evaluation and improvement planning | --Select-- |
| 6.3 Partnerships with parents and the community | --Select-- |
| 6.4 Governance | --Select-- |
| 6.5 Management, staffing, facilities and resources | --Select-- |


| 6.1 The effectiveness of leadership | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the brief <br> descriptors in the UAE School Inspection Framework. Use these to justify your judgements. <br> (Word Guide: no more than 140 words, with supporting evidence) <br> Click here to enter text. | Click here to enter <br> text. |


| 6.2 Self-evaluation and improvement planning | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the brief <br> descriptors in the UAE School Inspection Framework. Use these to justify your judgements. <br> (Word Guide: no more than 140 words, with supporting evidence) <br> Click here to enter text. | Click here to enter <br> text. |


| 6.3 Partnerships with parents and the community | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the brief <br> descriptors in the UAE School Inspection Framework. Use these to justify your judgements. <br> (Word Guide: no more than 140 words, with supporting evidence) <br> Click here to enter text. | Click here to enter <br> text. |


| 6.4 Governance | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the brief <br> descriptors in the UAE School Inspection Framework. Use these to justify your judgements. <br> (Word Guide: no more than 140 words, with supporting evidence) <br> Click here to enter text. | Click here to enter |


| 6.5 Management, staffing, facilities and resources | Evidence source |
| :--- | :--- |
| Use the evidence to write evaluative bullet points for each element, based on the brief <br> descriptors in the UAE School Inspection Framework. Use these to justify your judgements. <br> (Word Guide: no more than 140 words, with supporting evidence) <br> Click here to enter text. | Click here to enter <br> text. |

government of dubal
Knowledge المe_فـــة

## Judgement overview table

The following table is designed to help schools monitor the accuracy of their own judgements against the UAE performance indicators compared to the previous inspection judgements. It would be useful to compare your ratings for each performance indicator in your 2016-2017 self-evaluation form with the ratings in this year's (2017-2018) self-evaluation form. Please use the judgements in the table to help you reach the overall performance judgement for your school.

| Aspects/ <br> Performance indicators | Year | Phases |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Phase 1 | Phase 2 | Phase 3 | Phase 4 |
| 1.1 IE Attainment | Inspection 2016-2017 |  |  |  |  |
|  | $\begin{gathered} \text { SEF 2016- } \\ 2017 \end{gathered}$ |  |  |  |  |
|  | $\begin{gathered} \text { SEF } 2017- \\ 2018 \end{gathered}$ |  |  |  |  |
| 1.2 IE Progress | Inspection 2016-2017 |  |  |  |  |
|  | $\begin{gathered} \text { SEF 2016- } \\ 2017 \end{gathered}$ |  |  |  |  |
|  | $\begin{gathered} \text { SEF 2017- } \\ 2018 \end{gathered}$ |  |  |  |  |
| 1.1 Arabic as a first language Attainment | Inspection 2016-2017 |  |  |  |  |
|  | $\begin{gathered} \text { SEF 2016- } \\ 2017 \end{gathered}$ |  |  |  |  |
|  | $\begin{gathered} \text { SEF } 2017- \\ 2018 \end{gathered}$ |  |  |  |  |
| 1.2 Arabic as a first language Progress | Inspection 2016-2017 |  |  |  |  |
|  | $\begin{gathered} \text { SEF 2016- } \\ 2017 \end{gathered}$ |  |  |  |  |
|  | $\begin{gathered} \text { SEF } 2017- \\ 2018 \end{gathered}$ |  |  |  |  |


| Aspects/ <br> Performance <br> indicators | Year | Phases |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Phase 1 | Phase 2 | Phase 3 | Phase 4 |
| 1.1 Arabic as an additional language Attainment | Inspection 2016-2017 |  |  |  |  |
|  | SEF 2016-2017 |  |  |  |  |
|  | SEF 2017-2018 |  |  |  |  |
| 1.2 Arabic as an additional language Progress | Inspection 2016-2017 |  |  |  |  |
|  | SEF 2016-2017 |  |  |  |  |
|  | SEF 2017-2018 |  |  |  |  |
| 1.1 English <br> Attainment | Inspection 2016-2017 |  |  |  |  |
|  | SEF 2016-2017 |  |  |  |  |
|  | SEF 2017-2018 |  |  |  |  |
| 1.2 English Progress | Inspection 2016-2017 |  |  |  |  |
|  | SEF 2016-2017 |  |  |  |  |
|  | SEF 2017-2018 |  |  |  |  |
| 1.1 Mathematics <br> Attainment | Inspection 2016-2017 |  |  |  |  |
|  | SEF 2016-2017 |  |  |  |  |
|  | SEF 2017-2018 |  |  |  |  |
| 1.2 Mathematics Progress | Inspection 2016-2017 |  |  |  |  |
|  | SEF 2016-2017 |  |  |  |  |
|  | SEF 2017-2018 |  |  |  |  |


| Aspects/ <br> Performance <br> indicators | Year | Phases |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Phase 1 | Phase 2 | Phase 3 | Phase 4 |
| 1.1 Science <br> Attainment | Inspection 2016-2017 |  |  |  |  |
|  | SEF 2016-2017 |  |  |  |  |
|  | SEF 2017-2018 |  |  |  |  |
| 1.2 Science Progress | Inspection 2016-2017 |  |  |  |  |
|  | SEF 2016-2017 |  |  |  |  |
|  | SEF 2017-2018 |  |  |  |  |
| 1.3 Learning skills | Inspection 2016-2017 |  |  |  |  |
|  | SEF 2016-2017 |  |  |  |  |
|  | SEF 2017-2018 |  |  |  |  |
| 2.1 Personal <br> Development | Inspection 2016-2017 |  |  |  |  |
|  | SEF 2016-2017 |  |  |  |  |
|  | SEF 2017-2018 |  |  |  |  |


| 2.2 Understanding of | Inspection <br> 2016-2017 |
| :---: | :---: |
| Islamic values and <br> awareness of Emirati | SEF 2016-2017 |
| and world cultures | SEF 2017-2018 |


|  | Inspection <br> 2.3 Social |
| :---: | :---: |
| 2016-2017 |  |
| responsibility and <br> innovation | SEF 2016-2017 |
|  | SEF 2017-2018 |


| Performance indicators | Year | Phases |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Phase 1 | Phase 2 | Phase 3 | Phase 4 |
| 3.1 Teaching for effective learning | Inspection 2016-2017 |  |  |  |  |
|  | SEF 2016-2017 |  |  |  |  |
|  | SEF 2017-2018 |  |  |  |  |
| 3.2 Assessment | Inspection 2016-2017 |  |  |  |  |
|  | SEF 2016-2017 |  |  |  |  |
|  | SEF 2017-2018 |  |  |  |  |
| 4.1 Curriculum design and implementation | Inspection 2016-2017 |  |  |  |  |
|  | SEF 2016-2017 |  |  |  |  |
|  | SEF 2017-2018 |  |  |  |  |
| 4.2 Curriculum adaptation | Inspection 2016-2017 |  |  |  |  |
|  | SEF 2016-2017 |  |  |  |  |
|  | SEF 2017-2018 |  |  |  |  |
| 5.1 Health and safety, including arrangements for child protection/ safeguarding | Inspection 2016-2017 |  |  |  |  |
|  | SEF 2016-2017 |  |  |  |  |
|  | SEF 2017-2018 |  |  |  |  |
| 5.2 Care and support | Inspection 2016-2017 |  |  |  |  |
|  | SEF 2016-2017 |  |  |  |  |
|  | SEF 2017-2018 |  |  |  |  |

GOVERNMENT OF DUBAI

| Performance indicators | Year | Phases |
| :---: | :---: | :---: |
|  |  | All phases |
| 6.1 The effectiveness of leadership | Inspection 2016-2017 |  |
|  | SEF 2016-2017 |  |
|  | SEF 2017-2018 |  |
| 6.2 Self- evaluation and improvement planning | Inspection 2016-2017 |  |
|  | SEF 2016-2017 |  |
|  | SEF 2017-2018 |  |
| 6.3 Partnerships with parents and the community | Inspection 2016-2017 |  |
|  | SEF 2016-2017 |  |
|  | SEF 2017-2018 |  |
| 6.4 Governance | Inspection 2016-2017 |  |
|  | SEF 2016-2017 |  |
|  | SEF 2017-2018 |  |
| 6.5 Management, staffing, facilities and resources | Inspection 2016-2017 |  |
|  | SEF 2016-2017 |  |
|  | SEF 2017-2018 |  |
| Overall Performance Judgement | Inspection 2016-2017 |  |
|  | SEF 2016-2017 |  |
|  | SEF 2017-2018 |  |

## Overall performance judgement

Inspectors judge the overall performance of the school by considering the match of the individual performance indicators using the 'best fit' with the following statements:

| Outstanding | Very Good | Good | Acceptable | Weak | Very Weak |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Outstanding judgements should include: <br> - Students' progress <br> - Teaching for effective learning <br> - The effectiveness of leadership <br> - Self-evaluation and improvement planning. | Very good or better judgements should include: <br> - Students' progress <br> - Teaching for effective learning <br> - The effectiveness of leadership <br> - Self-evaluation and improvement planning. | Good or better judgements should include: <br> - Students' progress <br> - Teaching for effective learning <br> - The effectiveness of leadership <br> - Self-evaluation and improvement planning. | Acceptable or better judgements should include: <br> - Students' progress <br> - Teaching for effective learning <br> - The effectiveness of leadership <br> - Self-evaluation and improvement planning. | Weak judgements should include: <br> - Teaching for effective learning <br> - The effectiveness of leadership. | Very Weak judgements should include: <br> - Teaching for effective learning <br> - The effectiveness of leadership. |
| Across all performance indicators, judgements are at least good and a large majority are outstanding. | Across all performance indicators, most judgements are at least good and a large majority are very good. A minority are outstanding. | Across all performance indicators, most judgements are good or better. | Across all performance indicators, most judgements are acceptable or better. | The school performs at a weak level in a majority of performance indicators. | The school performs at a very weak level in a minority of performance indicators. |
| The school CANNOT be <br> 'Outstanding' if: <br> - there are any 'Weak' <br> judgements' <br> OR <br> the school is not compliant <br> with statutory requirements. |  |  |  | The school will be 'Weak' if: the arrangements to protect and safeguard students are weak. | The school will be 'Very Weak' if: the arrangements to protect and safeguard students are very weak. |

## OVERALL PERFORMANCE JUDGEMENT

| Use the drop-down menu to select your overall judgement for your school |  |
| :--- | :---: |
|  | Overall |
| The overall performance judgement of our school is: | --Select-- |

The overall performance judgement
Evidence source

- Use the evidence to write evaluative bullet points for each element, based on the brief descriptors in the UAE School Inspection Framework. Use these to justify your judgements.
(Word Guide: no more than 140 words, with supporting evidence)
Click here to enter text.
Click here to enter text.

